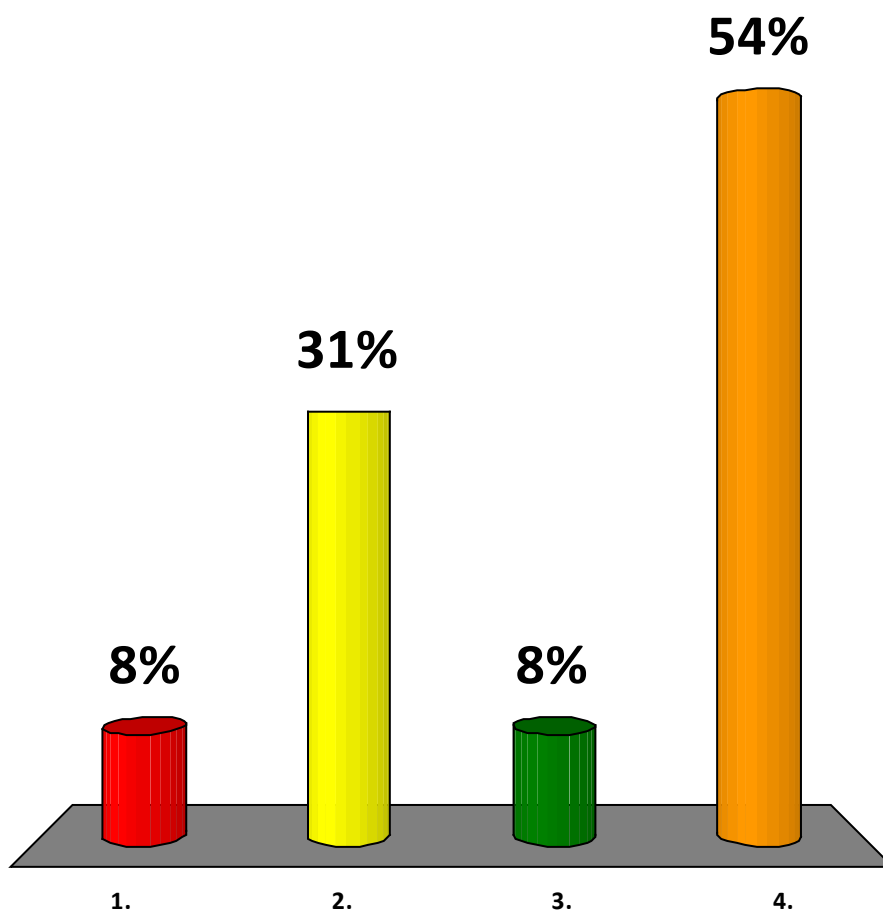


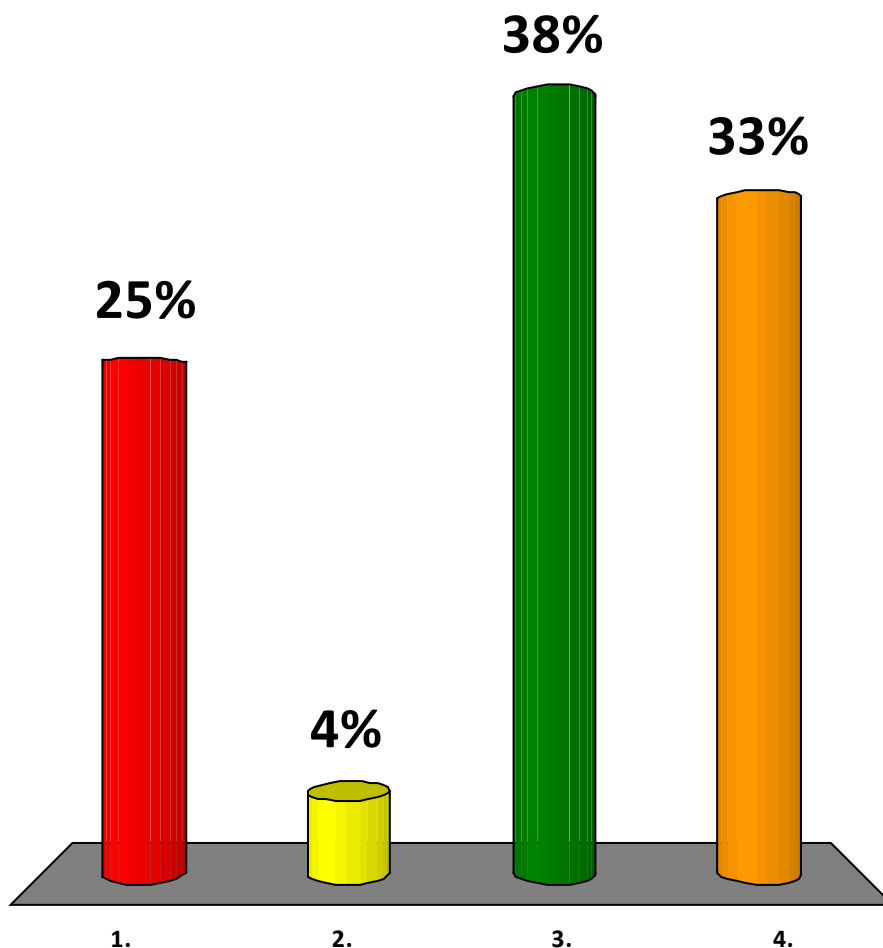
# Please indicate which of the following applies to you:

1. I am an individual member of ICGFM
2. An organizational member
3. A sustaining member
4. Not sure



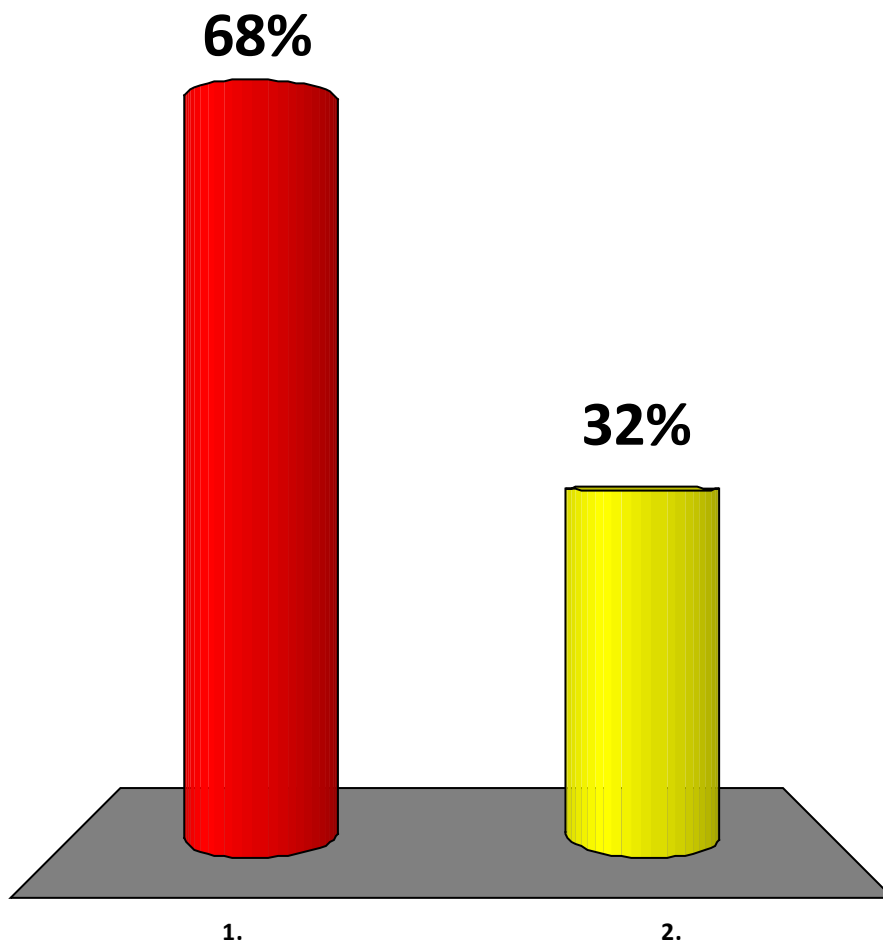
# Why become a member of ICGFM?

1. Increase my professional knowledge
2. Publicize the achievements of my organization
3. Tap into the network of PFM professionals
4. Learn more about how to make reform work



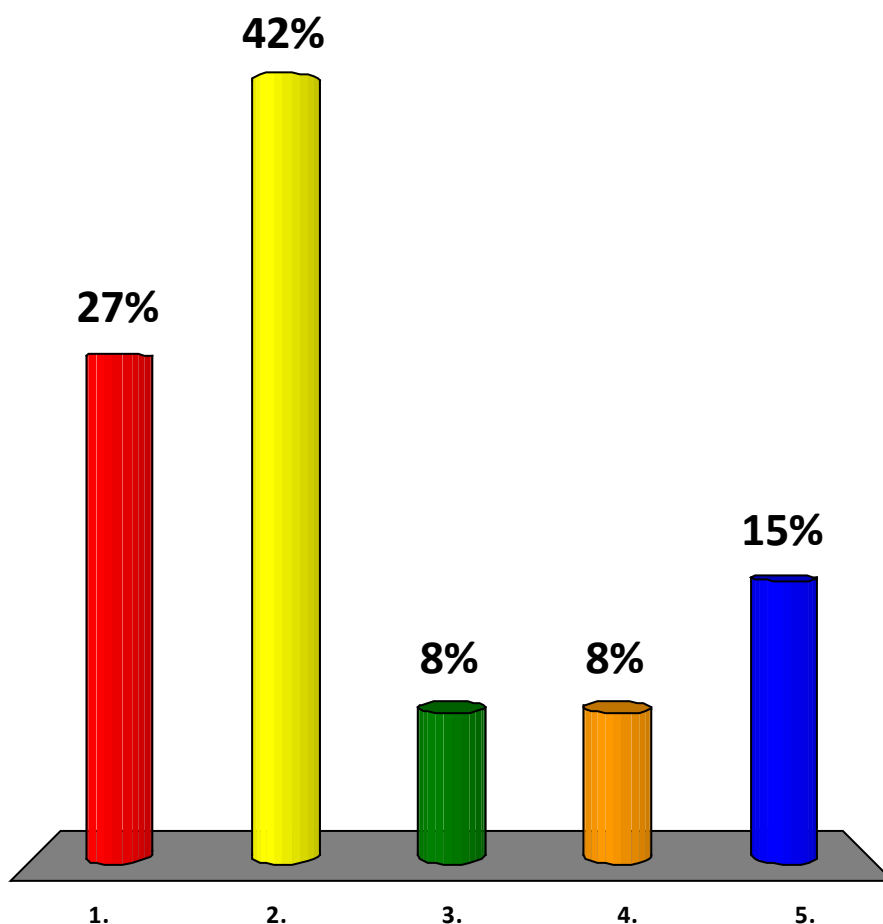
# Are arrears a problem in your country?

1. Yes
2. No



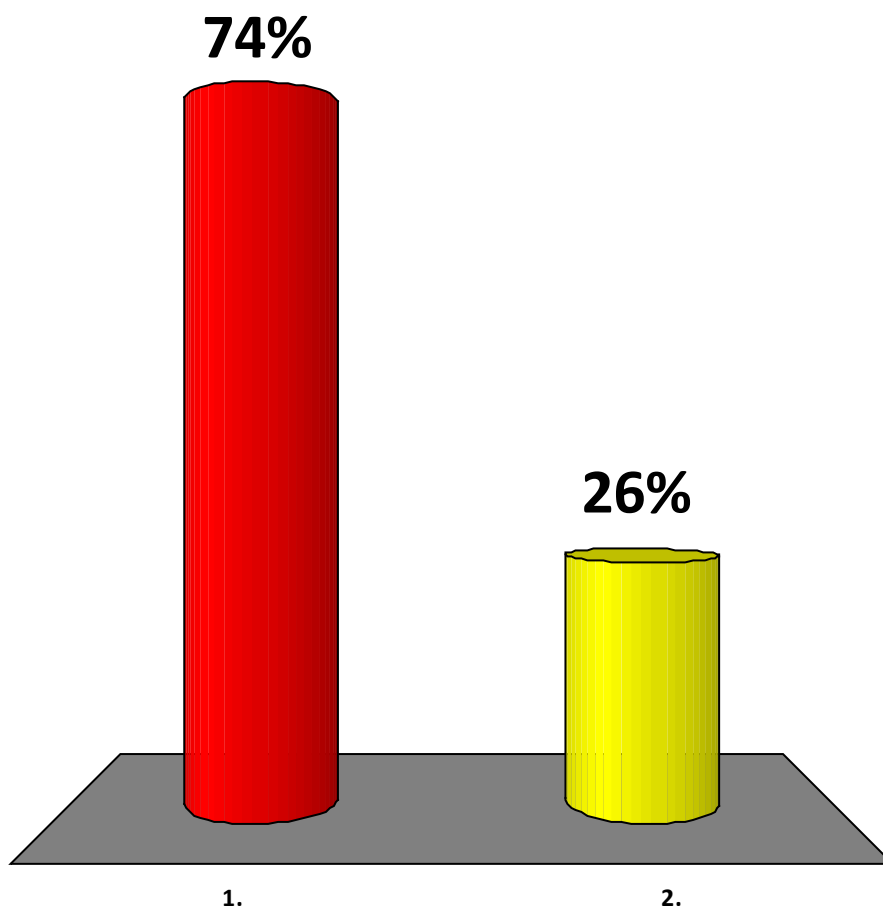
# What are the main causes of arrears in your country?

1. Unrealistic budgets
2. Inadequate provision for commitment control/multi-year commitments
3. Weak cash management
4. Failure to register invoices
5. Administrative delays



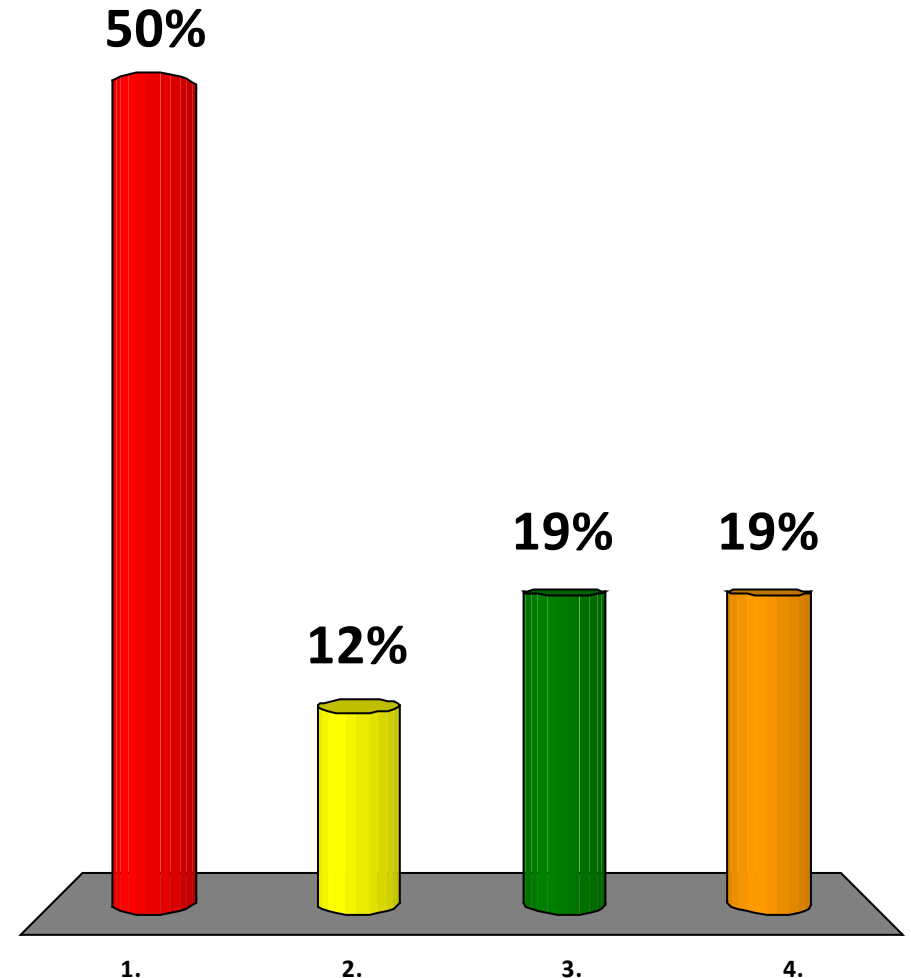
# Does the PFM system in your country provide information on:

1. Commitments
2. Payables



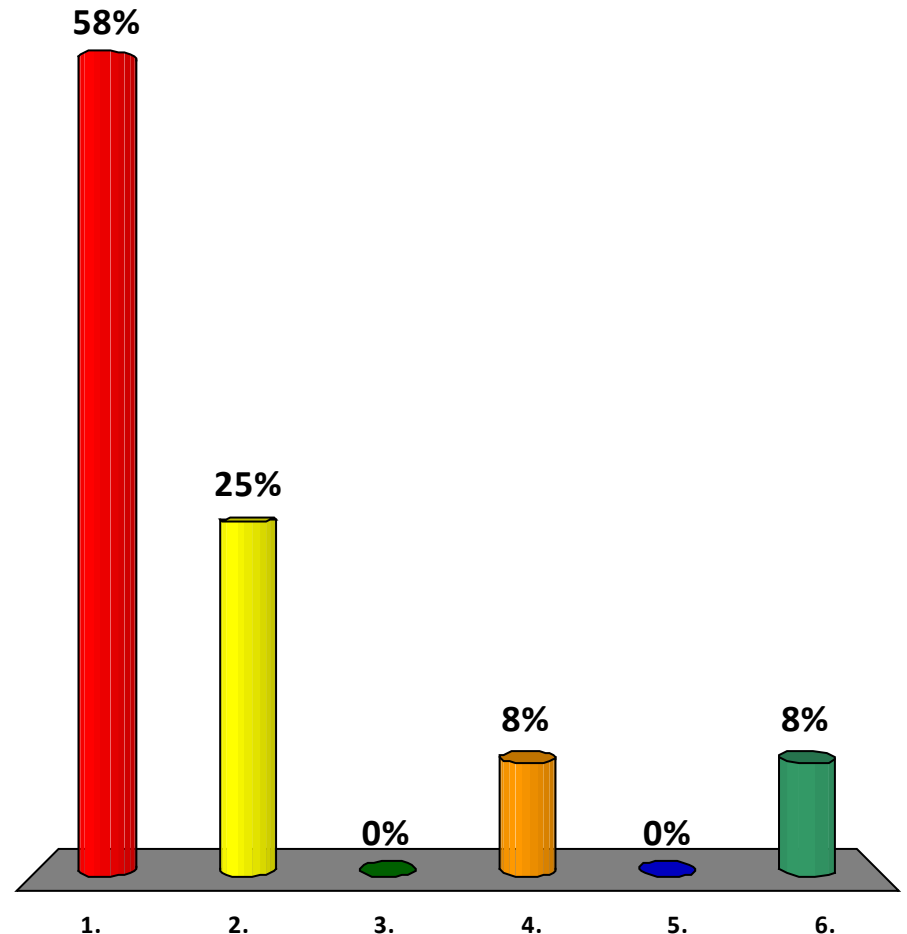
# Which UK government department spends the most money?

1. Welfare
2. Education
3. Defense
4. Health



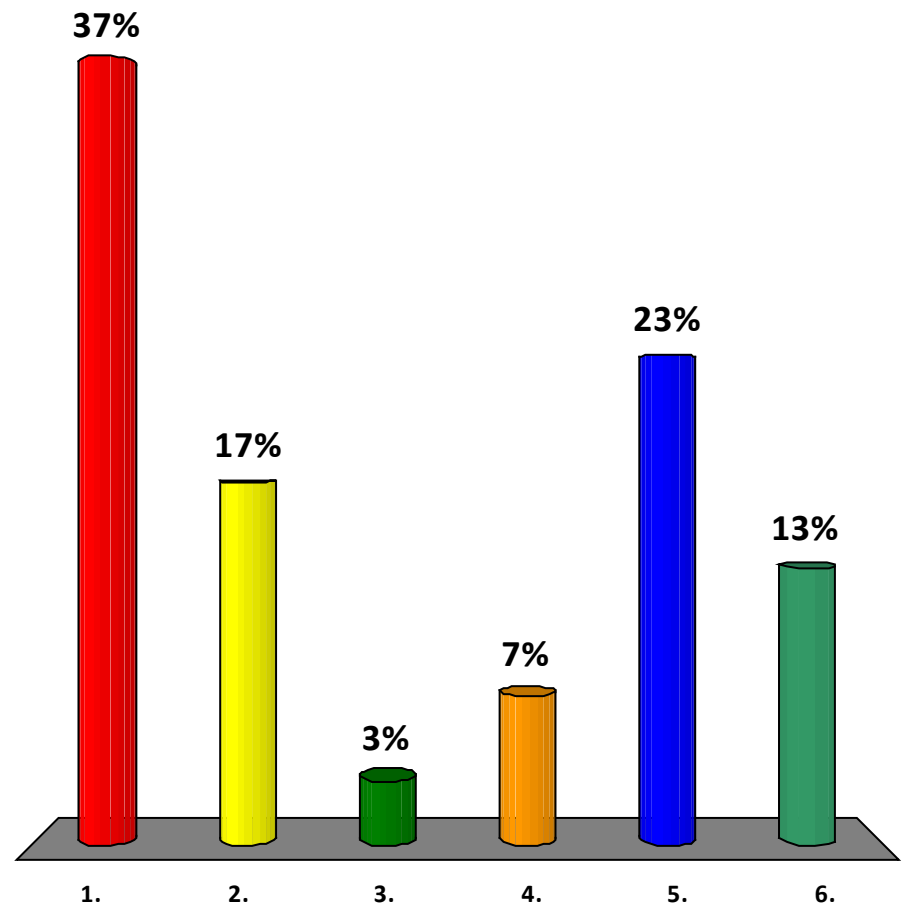
# Which do you see as biggest contextual challenge for financial and performance management?

1. Political
2. Spending context
3. Devolution
4. Technology
5. Choice
6. Transparency



# What do you think is the most important trade off to consider in designing performance framework?

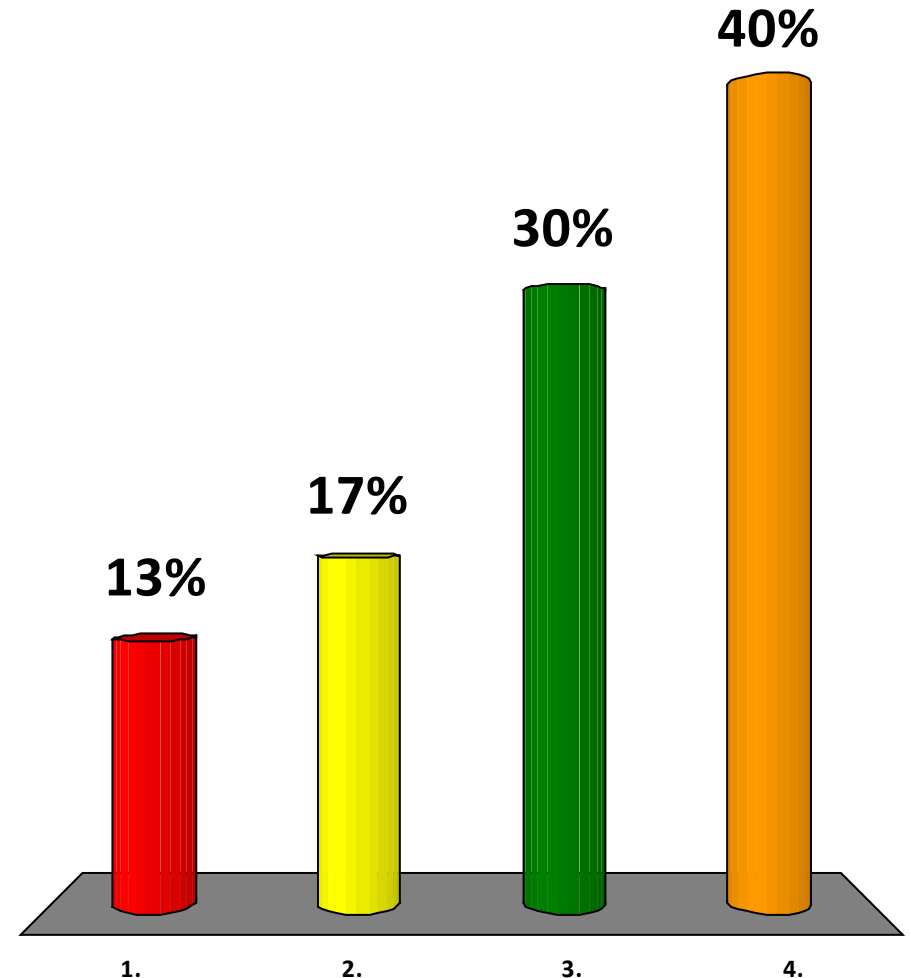
1. Efficiency/  
improvement
2. Accountability
3. Challenge/support
4. Flexibility/consistency
5. Comprehensive/  
prioritized
6. Departmental/  
crosscutting





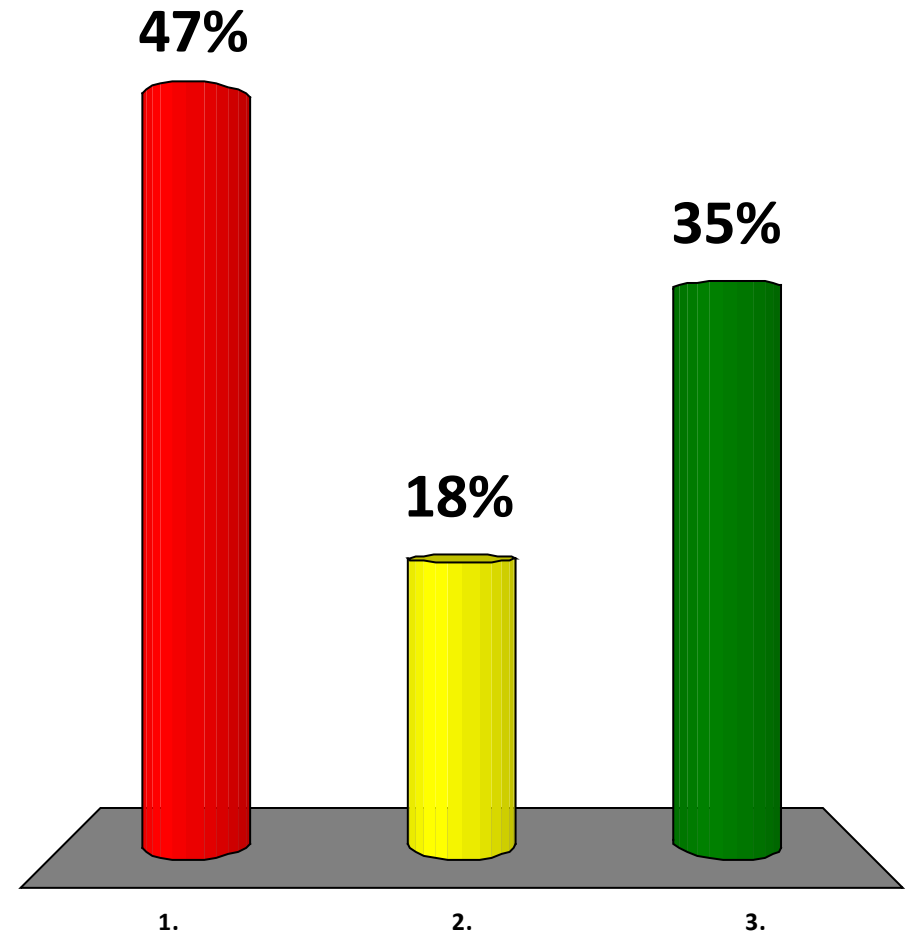
# Which performance challenges are most important to address?

1. Setting targets
2. Establishing evidence
3. Building capability
4. Measuring/reporting performance



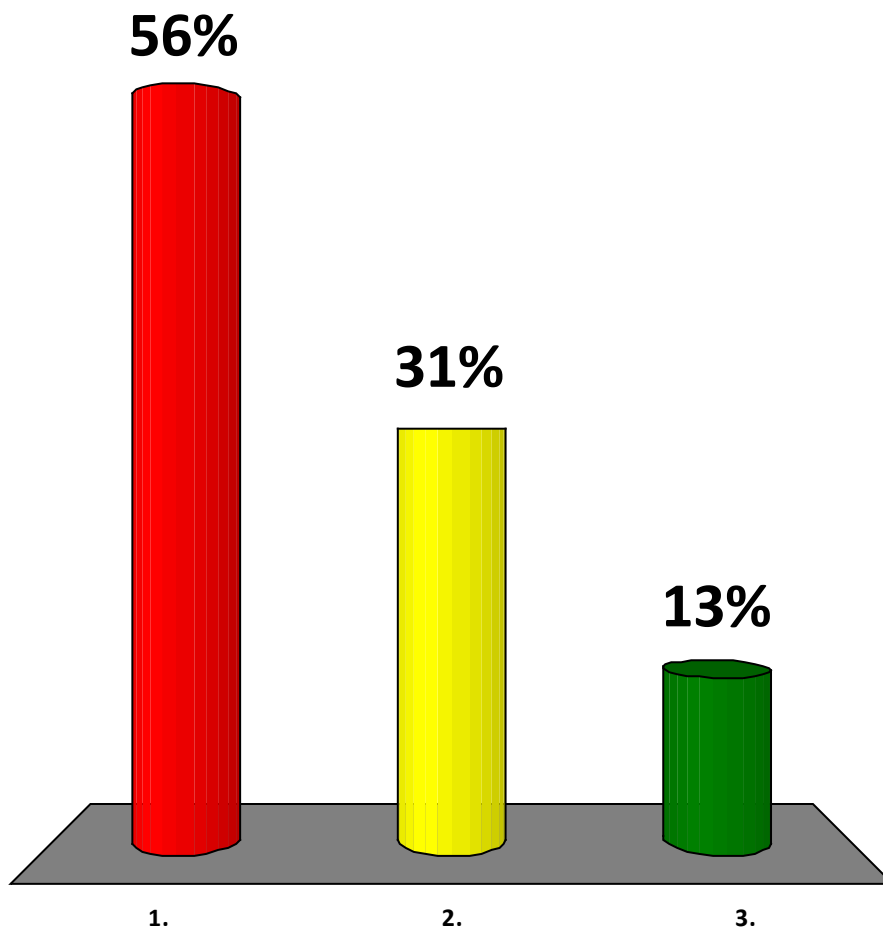
# Is a similar budget website achievable in your country?

1. One already does!
2. Yes, the data exists, but is not available in searchable format.
3. No, the comparable local-level budget data and planned outputs does not exist.



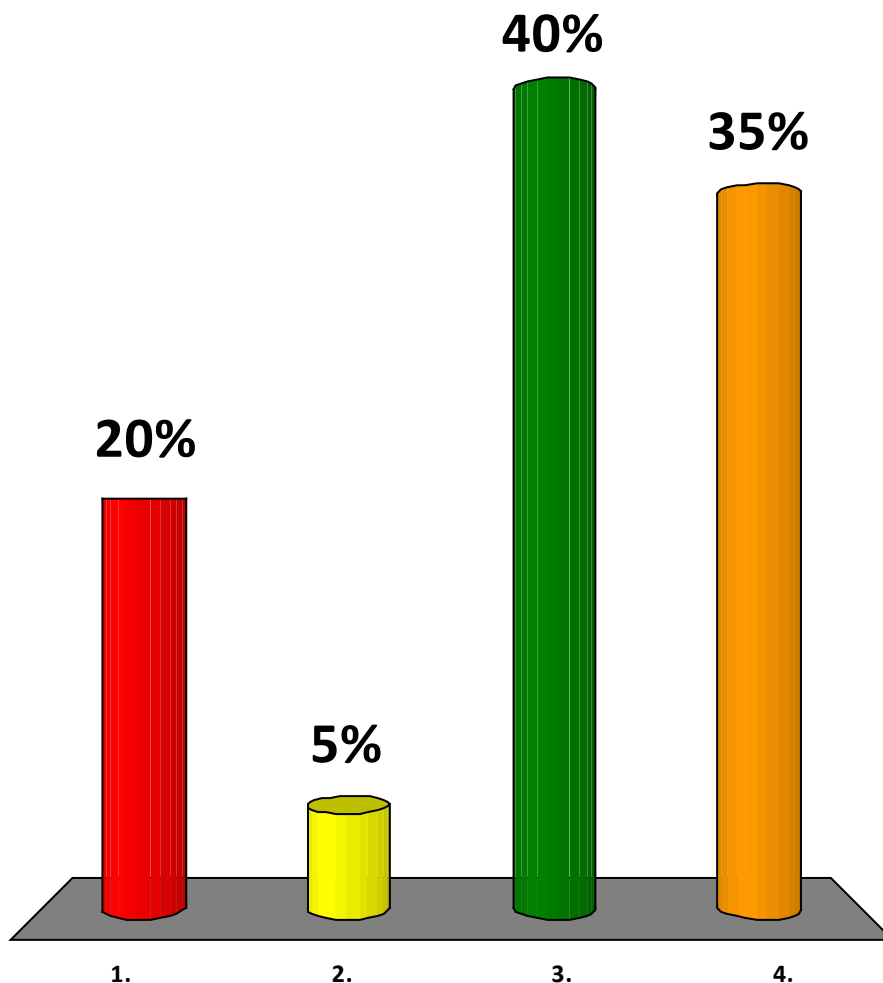
# Does the experience of Uganda have lessons for your country?

1. Yes
2. Some, but the experience does not seem broadly transferable.
3. No



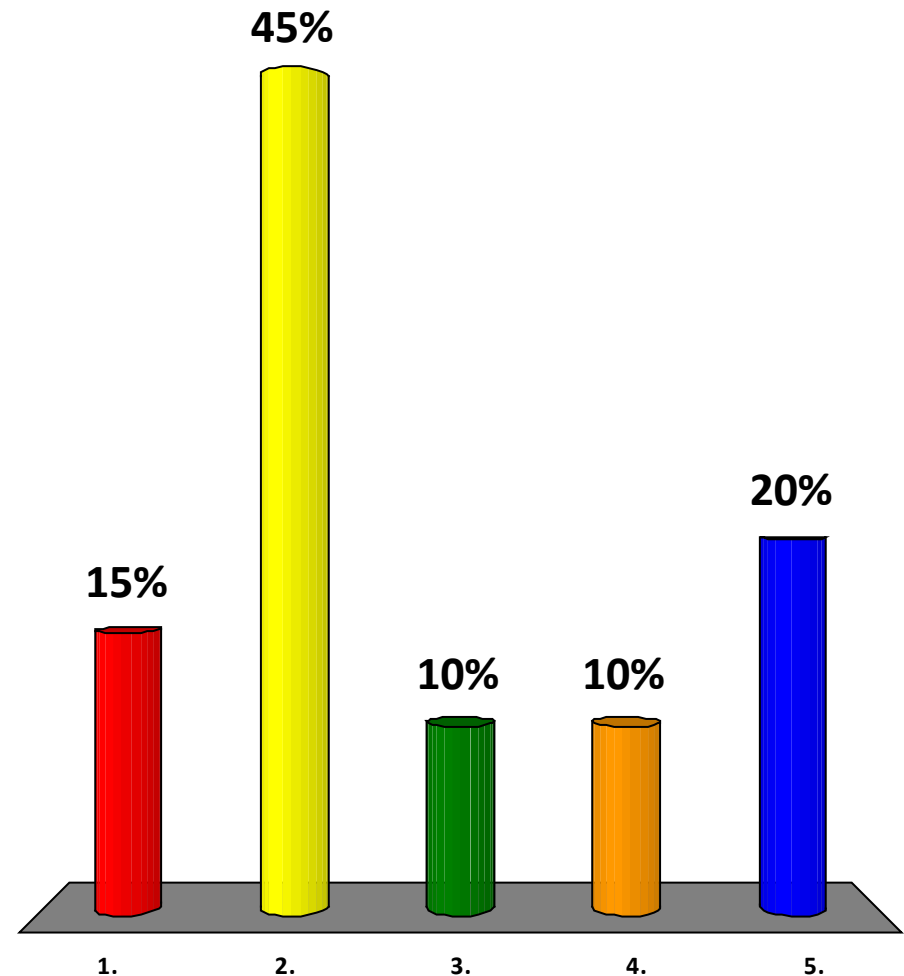
# What was the most important PFM lesson learned at the conference?

1. Commitment controls reduces arrears
2. Cost to move to accrual accounting pays off after 2 years
3. Governance framework is an excellent diagnostic
4. Need to retain human capital in government



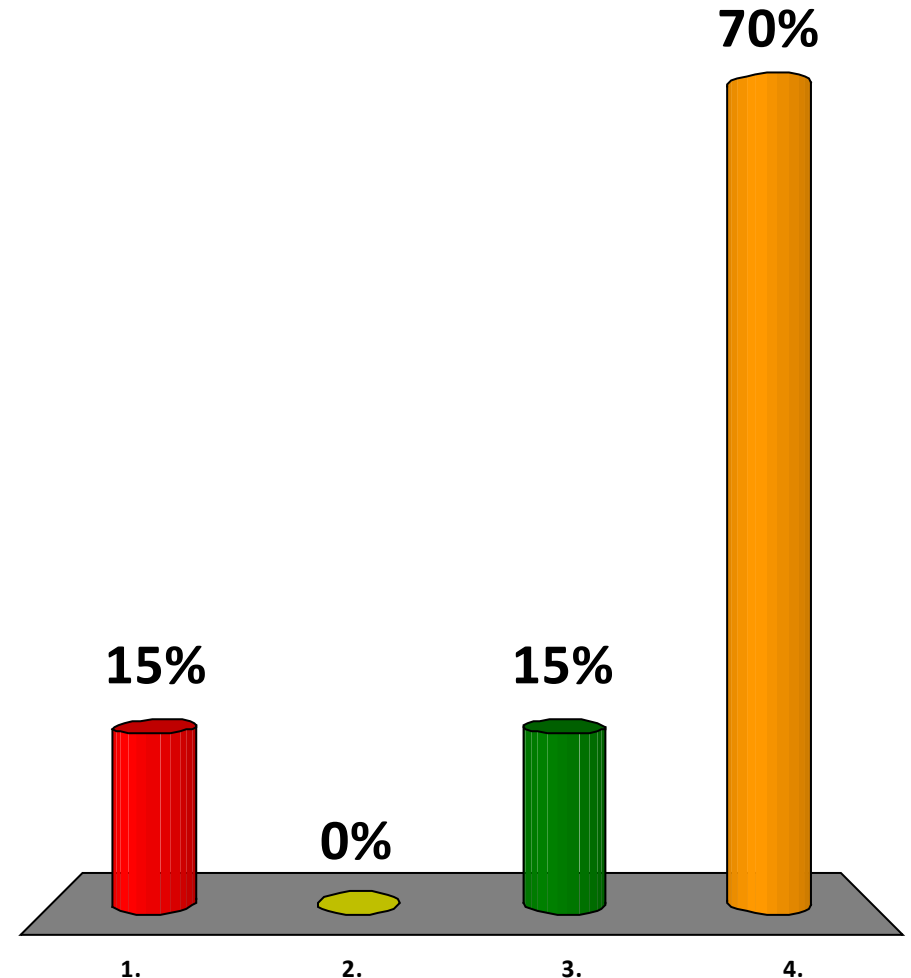
# What was the most important implementation lesson from the conference?

1. Reform needs to be problem driven
2. Dedicated change leaders are required
3. Patience is needed
4. Massive public service orientation required
5. What, when, how, where, why questions for service delivery



# What was the most important lesson at the conference about politics?

1. Fiscal rules + fiscal councils = politicians not promising too much
2. Accrual accounting improves policy
3. Transparency portals informs politicians and improves quality of political debate
4. Good PFM makes for good politics and higher trust



# What was the most important transparency lesson at the conference?

1. Communications plan to convince citizens to use portals
2. Use of citizen-centric simplified financial reports
3. Make online information searchable
4. Use of fiscal councils or parliamentary budget offices
5. Online data visualization to simplify complex information

