

AN OVERVIEW OF PUBLIC FINANCE REFORM IN HAITI

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- 1) A milestone for the Interim Cooperation Framework (ICF)**
- 2) The implementation stage of a formal framework for PF reform**
- 3) Recent dynamics of the reform process**
- 4) Conclusion**
- 5) Next financial perspectives**
- 6) Discussions**

Main issues addressed

A) Traditional characteristics of PF reforms in Haiti

- * They are often linked to situations of crisis or economic turbulence: 1986/87; 1994/95; 2004/05; January 2010
- * Before 2005, they were characterized by a targeted approach

A milestone for the ICF

B) ICF's holistic approach

- * Policy of good economic governance: with a wide variety of reforms in sight**
- * But, uneven development of results with two key periods: 2005/07 and 2010/13**

A crucial stage of the ICF

A) Regulatory instruments

- *The PFR strategy adopted in May 2014**

- *Three-year Action Plan 2014/16 and that of 2016/18**

The implementation stage of a formal framework for PF reform

B) Three-tier governance framework

- * Strategic Steering Committee**
- * Public Finance Reform Commission**
- * Sector-wide Reform Committee**

The implementation stage of a formal framework for PF reform

C) Contribution of international cooperation

a) Multilateral cooperation:

- * World Bank (TA and Budget Support)
- * European Union (TA and Budget Support through the SBC)
- * IDB (TA and Budget Support)
- * IMF (TA and Economic and Financial Program)

b) Bilateral cooperation:

- * USAID (TA)
- * Canadian Cooperation (TA)
- * Chilean Cooperation (TA)
- * French Cooperation (TA)
- * Spanish Cooperation

c) Partnership Framework with TFPs

**The implementation stage of a formal
framework for PF reform**

A) Overall pace

- * Overall structuring measures: training, communication.
- * Observation of an uneven development process: some sectors are progressing more than others. To date, the most dynamic are: Treasury and Accounting; Information system.
- * But there are some promising projects everywhere.

Recent dynamics of the reform process

B) Some examples of major or developmental projects

- * **LEEF implementation project**
- * **The FPBME (Forecasting, Planning, Budgeting, Monitoring and Evaluation) Chain implementation project**
- * **NPCC (National Public Contracts Commission) Strategic Plan**
- * **CUT and deployment of accounting items**
- * **Deployment of ISPFM/ISHRM**
- * **Creation of an information management systems facility at MEF**
- * **Creation of a new Fiscal Management System (RMS)**

Recent dynamics of the reform process

Main outcome : Efforts deployed by both the Haitian government and TFPs begin to produce results. But many problems persist such as :

- 1) Huge gap in the management of Public Administration System
- 2) Substantial lack of skills
- 3) Problem of insufficient public financial resources available for reform
- 4) Conservatism and resistance to change
- 5) Inter-administrative conflicts for the extension and control of intervention areas;

Conclusions

1) 2016/18 ATP Update

2) Strict monitoring of major projects in all areas

3) Work on the rapid implementation of training and communication plans

**Next financial
perspectives**

Discussions