

**INTERNATIONAL CONSORTIUM ON GOVERNMENTAL FINANCIAL  
MANAGEMENT- WORLD BANK INSTITUTE**

***SUMMIT ON REDUCING POVERTY THROUGH IMPROVING PUBLIC FINANCIAL  
MANAGEMENT***

November 2002  
Washington, D.C.

***Agenda***

**Day 1: Monday**

09:00 – 09:15 **Opening**  
ICGFM President, Graham Joscelyne

**Session I**

***Setting the Scene***

09:15 – 09:45 **Participatory Exercise**  
Facilitated by World Bank Institute

Participants will respond to a set of questions regarding the source of major performance risks in the use of public funds in their home country. Responses will be tabulated and utilized in a later portion of the workshop.

09:45 – 10:15 **Financial Management and the Poverty Reduction Process**  
J. Klugman, World Bank Poverty Reduction and Economic Management group

This presentation will highlight the connection between ineffective use of public financial resources, inadequate financial accountability and poverty. In addition, the discussion will explore how the poverty reduction impact of public spending can be strengthened through an integrated and inclusive approach to change.

10:15 – 10:45 **Prioritizing Challenges in Improving the Use of Public Spending**  
Graham Joscelyne, President. ICGFM

This talk will present an approach to prioritizing improvements in the use of public money that focuses on determining what prevents public spending from being effective in reducing poverty. It will include a discussion of methodologies for determining the risks of non-performance, as well as the process of creating and implementing risk mitigation strategies.

10:45 – 11:15 Discussion

11:15 – 11:45 Coffee Break

## Session II

### **Risks to Performance in the Design and Planning of Public Spending**

This session will focus on some of the primary risk areas in the design and planning of public spending – including the misestimation of revenues and/or expenditures; the insufficient connection between governmental priorities and spending; and the inefficient design of programs to meet societal needs. The discussion will highlight the manner in which countries have identified risks and moved to mitigate those risks through the adoption of new procedures.

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| 11:45–12:15   | <b>Risk to Performance in the Design and Planning of Public Spending: Lessons from International Experience</b><br>Simon Gill, Department for International Development, United Kingdom |
| 12:15 – 12:45 | <b>Reducing the Risk of Revenue and Expenditure Misestimation: A Country Case Study</b><br>Dr. Árpád Kovács, President of the State Audit Office of Hungary                             |
| 12:45 – 13:15 | Discussion  |
| 13:15 – 14:30 | Networking Lunch  |
| 14:30 – 15:00 | <b>Reducing the Risk of Public Spending not being Directed towards Government Priorities</b><br>Dr. Michael Parry, International Management Consultants Limited                         |
| 15:00 – 15:30 | <b>Reducing the Risk of Inefficient Program Design</b><br>Neil Cole, Director: Budget Reform, South African National Treasury   |
| 15:30 – 16:00 | Discussion  |
| 16:00 – 16:30 | Coffee Break  |

## Session III

### **Risks to Performance in the Purchasing of Goods and Services**

This session will focus on some of the primary risks in governmental contracting with the private sector for goods and services – including purchase of goods at inflated prices, and/or improper or shoddy provision of goods and services

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| 16:30 – 17:00 | <b>Risks to Performance in the Purchase of Goods and Services: International Experience</b><br>Jack Brock, Managing Director for Acquisition and Sourcing Management, GAO |
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- 17:00 – 17:30      **Reducing the Risk of Money Wastage through Inflated Pricing and Shoddy Provision of Goods and Services: A Country Case Study**  
Dr. Timothy Thahane, Minister of Finance and development Planning, Lesotho
- 17:30 – 18:00      **Reducing Risks Associated with Poor Payroll Management**  
World Bank PREM
- 18:00 – 18:30      Discussion

**Day 2: Tuesday**

**Session IV**

**Risk to Performance in the Execution of Budgets**

This session explores some of the primary challenges to effective public spending that arise from the execution of budgets, including: insufficient information regarding how money is being spent; ineffective control over the diversion of public spending, and; inadequate consideration of the extent to which public programs are meeting their objectives.

- 9:00 – 9:30      **Risks to Performance in the Execution of Budgets: International Experience**  
Paul L. Posner, Managing Director for Federal Budget Issues, United States of America General Accounting Office
- 9:30 – 9:45      Discussion
- 9:45– 10:00      Coffee Break
- 10:00 – 10:40      **Reducing Risks to Performance by Increasing Information about the Spending of Public Money: A Country Case Study 1**  
Carmén Zuleta, Bolivian Government
- 10:40 – 11:20      **Reducing Risks to Performance by Increasing Information about the Spending of Public Money: A Country Case Study 2**  
Leonardo Sánchez, Chilean Government
- 11:20-11:30      Discussion
- 11:30 – 12:00      **Reducing Risks to Performance by Establishing Effective Anti-Corruption Provisions**  
Daniel Kaufmann, World Bank Institute
- 12:30 – 13:00      **Reducing Risk to Performance by Establishing Effective**

## **Monitoring of Program Performance: A Country Case Study**

To be determined

13:00 – 14:30      Networking Lunch

### **Session V**

#### **Moving Forward**

14:30 – 17:00

**Regional Break-out discussions – Divided by region, participants will seek to identify and prioritizing risk mitigation steps that are needed in order to improve the poverty reduction impact of public spending.**

Facilitators:

Lynette Asselin, Senior Public Financial Management Specialist,  
Inter-American Development Bank

Everett Moseley, Inspector General, USAID

Peter Aliferis, Director, Government Audit Training Institute    USDA  
Graduate School

Relmond Van Daniker, Executive Director, National Association of  
State Auditors, Comptrollers and Treasurers (NASACT)

Jacque Williams-Bridgers, United States of America General  
Accounting Office

## **Day 3: Wednesday**

### **Session V (Continued)**

09:00 – 11:00

**Regional reports to the plenary on the results of the discussions held in the previous day's break-out session.**

Facilitated by World Bank Institute

11:00 – 11:30

Coffee Break

11:30 – 12:30

**Panel discussion regarding moving from planning changes in public spending to implementing change, and how the ICGFM and the community of practice that has begun at this workshop can best support these efforts to improve the poverty reduction impact of public spending.**

Chair: Relmond Van Daniker - incoming President of the ICGFM

12:30 – 12:45

**Official closing of the workshop.**